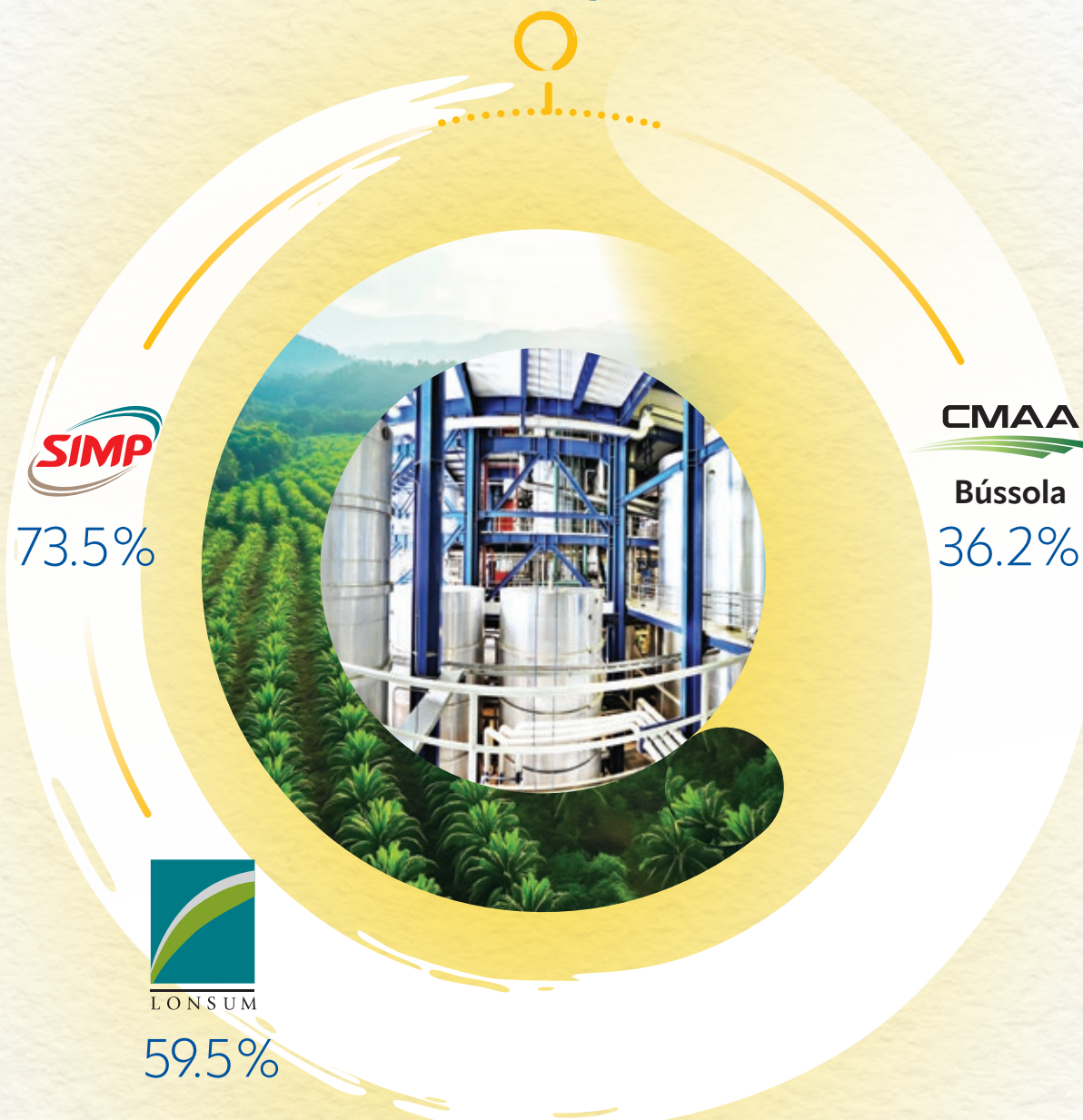


CORPORATE STRUCTURE

(As at 31 December 2025)



NOTES:

- IndoAgri is 74.3% effectively owned by PT Indofood Sukses Makmur Tbk (PT ISM)
- Percentage is calculated based on 1,395,904,530 shares (excluding treasury shares of the Company)