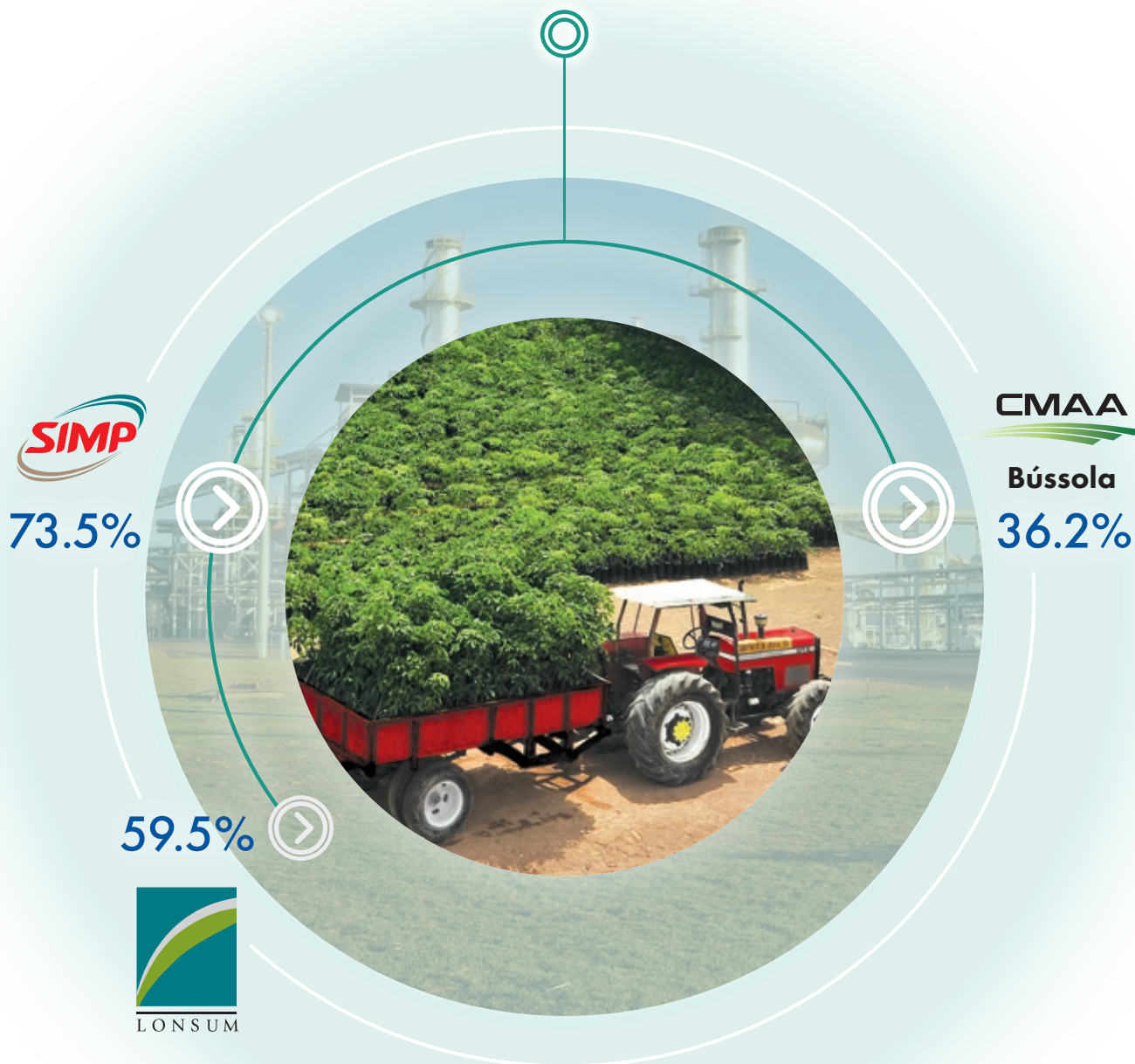


CORPORATE STRUCTURE

(As at 31 December 2024)

IndoAgri



NOTES:

- IndoAgri is 73.7% effectively owned by PT Indofood Sukses Makmur Tbk (PT ISM)
- Shareholding percentage is calculated based on total number of issued shares (excluding treasury shares of the Company)