

# CORPORATE STRUCTURE

(AS AT 31 DECEMBER 2021)

## IndoAgri

73.5%



59.5%



LONSUM

36.2%

CMAA



Bússola

Notes:

- IndoAgri is 71.9% effectively owned by PT Indofood Sukses Makmur Tbk (PT ISM)
- Shareholding percentage is calculated based on total number of issued shares (excluding treasury shares of the Company)