

GRI CONTENT INDEX



GRI Content Index

GRI 101: Foundation 2016

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	102-2	Activities, brands, products, and services	Business Overview; Annual Report > Operation and Financial Review	11-13 AR: 12-25
	102-3	Location of headquarters	About IndoAgri, Our Vision, Mission and Values	i
	102-4	Location of operations	Business Overview	11, 13
	102-5	Ownership and legal form	IndoAgri is 69.5% effectively owned by PT Indofood Sukses Makmur Tbk (PT ISM). IndoAgri is listed on the Singapore Exchange Securities Trading Limited (SGX-ST). Annual Report > Corporate Structure; Annual Report > Notes to the Financial Statements; Annual Report > Statistics of Shareholdings	AR: 6 AR: 63 AR: 152-15
	102-6	Markets served	Business Overview > Capturing Value Across Our Value Chain; Annual Report > Group Performance Review; Annual Report > Edible Oils and Fats Review	12-13 AR: 12 AR: 24
	102-7	Scale of the organisation	Business Overview > Capturing Value Across our Value Chain; Annual Report > Consolidated Statement of Comprehensive Income; Annual Report > Balance Sheets	12-13 AR: 56 AR: 57-58
	102-8	Information on employees and other workers	Business Overview > Workforce Profile; Our People > Human, Child and Labour Rights; Appendix - Data Summary > Social Data > Employee Statistics IndoAgri does not engage in part-time employment. Our human resources department collates data using the central HR management information system, which adopts standard definitions of terms, in line with regulatory requirements.	13 36-37 50
	102-9	Supply chain	Business Overview > Capturing Value Across Our Operations in Indonesia; Responsible Sourcing > Supply Chain Traceability and Transparency	12 28
	102-10	Significant changes to the organisation and its supply chain	Our Sustainability Report	ii
	102-11	Precautionary Principle or approach	Our Approach to Sustainability > Governance & Management	04
	102-12	External initiatives	Our Approach to Sustainability > Governance & Management	04
	102-13	Membership of associations	Our Approach to Sustainability > Governance & Management We are a member of the Indonesia Palm Oil Association (GAPKI). One of our directors, Mr. Tan Agustinus, also serves as a member in the executive board committee.	04
	Strategy			
	102-14	Statement from senior decision-maker	CEO Statement	01
	Ethics and			
	102-16	Values, principles, standards, and norms of behavior	About IndoAgri, Our Vision, Mission and Values	ii
	102-10	Mechanisms for advice and concerns about ethics	Our Approach to Sustainability > Governance and Management > Whistleblowing Policy and Grievance Mechanism; Sustainability webpage > How We Manage Sustainability > Governance and Risk http://www.indofoodagri.com/managing-sustainability.html	05

		Disclosure		Page
ndard	Number	Title	Information location, Direct responses, Reasons for omission as applicable	Number(s
102:	Governance	e		
eneral isclosures)16	102-18	Governance structure	Our Approach to Sustainability > Sustainability Governance; Sustainability webpage > How We Manage Sustainability > Governance and Risk http://www.indofoodagri.com/managing-sustainability.html	04
	Stakeholde	r Engagement		
	102-40	List of stakeholder groups	Sustainability webpage > Our Reporting > Engaging With Our Stakeholders http://www.indofoodagri.com/our-reporting.html	
	102-41	Collective bargaining agreements	Our People > Human, Child and Labour Rights > Freedom of Association	37
	102-42	Identifying and selecting stakeholders	Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html Sustainability webpage > Our Reporting > Engaging With Our Stakeholders http://www.indofoodagri.com/our-reporting.html	
	102-43	Approach to stakeholder engagement	Sustainability webpage > Our Reporting > Engaging With Our Stakeholders http://www.indofoodagri.com/our-reporting.html	
	102-44	Key topics and concerns raised	Sustainability webpage > Our Reporting > Engaging With Our Stakeholders http://www.indofoodagri.com/our-reporting.html	
	Reporting I	Practice		
	102-45	Entities included in the consolidated financial statements	 a. Our Annual Report provides an overview of all entities (subsidiaries, associates, joint ventures, agriculture assets including palm oil, transport operations, research stations and others). b. Apart from palm oil operations (83 plantations, 27 subsidiary companies in plantation management, milling and refining) and rubber operations (7 plantations, 3 subsidiary companies in plantation management and processing), all other entities in 102-45a above are excluded 	AR: 63, 108-119
	102-46	Defining report content and topic Boundaries	Our Sustainability Report > Reporting Scope; Our Approach to Sustainability > Material Topics and Management; Sustainability webpage > Our Reporting > What Matters Most - Our Materiality Assessment http://www.indofoodagri.com/ourreporting.html Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	ii 06
	102-47	List of material topics	Our Approach to Sustainability > Material Topics and Management	06-07
	102-48	Restatements of information	Our Sustainability Report > Reporting Scope	ii
	102-49	Changes in reporting	No significant changes in reporting in FY2021.	
	102-50	Reporting period	Our Sustainability Report	ii
	102-51	Date of most recent report	Sustainability webpage > Our Reporting http://www.indofoodagri.com/our-reporting.html	
	102-52	Reporting cycle	Annual	
	102-53	Contact point for questions regarding the report	Our Sustainability Report	ii
	102-54	Claims of reporting in accordance with the GRI Standards	Our Sustainability Report	ii
	102-55	GRI content index	Sustainability webpage > Our Reporting http://www.indofoodagri.com/our-reporting.html	
	102-56	External assurance	Our Sustainability Report	ii

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ategory: Eco	onomic			
rocurement l	Practices			
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Responsible Sourcing; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	08-09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Responsible Sourcing; Responsible Sourcing > Supply Chain Traceability and Transparency; Responsible Sourcing > Smallholder Engagement and Livelihoods; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06 08-09 28-29 31-32
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Responsible Sourcing > Supply Chain Traceability and Transparency; Responsible Sourcing > Smallholder Engagement and Livelihoods; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html\	04-05 28-29 31-32
iRI 204: rocurement ractices 016	204-1	Proportion of spending on local suppliers	Reason for omission: IFAR uses the more meaningful indicators from the GRI Food Processing Sector Disclosures in place of 204-1, see below.	
iRI G4 FPSS elective use	FP1	Percentage of purchased volume from suppliers compliant with company's sourcing policy	Responsible Sourcing > Supply Chain Traceability and Transparency	28
f G4)	FP2	Percentage of purchased volume verified as in accordance with responsible production standards (ISPO)	Responsible Sourcing > Sustainability Certification	28
ategory: Env	/ironment			
aterials				
RI 103: Ianagement pproach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting Our Environment > Use of Fertilisers, Pesticides and Chemicals; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 24-25
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting Our Environment > Use of Fertilisers, Pesticides and Chemicals; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 24-25
GRI 301: Materials 2016	301-1	Materials used by weight or volume	Protecting our Environment > Use of Fertilisers, Pesticides and Chemicals	24-25

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Category: Env	vironment			
Energy				
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Climate Change and GHG Emissions; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 19-20
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting our Environment > Climate Change and GHG Emissions; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 19-20
GRI 302: Energy 2016	302-1	Energy consumption within the organisation	Appendix - Data Summary > Environmental Data	47-48
	302-3	Energy intensity	Appendix - Data Summary > Environmental Data	47-48
	302-4	Reduction of energy consumption	Appendix - Data Summary > Environmental Data	47-48
Nater & Efflu	ents			
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Water, Waste and Effluents; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 20-22
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting our Environment > Water, Waste and Effluents; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 20-22
GRI 303:	303-1	Interactions with water as a shared resource	Protecting our Environment > Water, Waste and Effluents	20-23
Nater and	303-2	Management of water discharge-related impacts	Protecting our Environment > Water, Waste and Effluents	22, 23
Effluents 2018	303-3	Water withdrawal	Protecting our Environment > Water, Waste and Effluents	21

Topic Specific Disclosures

GRI Standard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s
Category: Env	ironment			
Biodiversity				
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Protection of Forests, Peatland and Biodiversity; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 16-18
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting our Environment > Protection of Forests, Peatland and Biodiversity; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 16-18
GRI 304: Biodiversity 2016	304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations	Sustainability webpage > Environmental Performance http://www.indofoodagri.com/environmental-performance.html The total number of IUCN Red List species and national conservation list species with habitats in areas affected by IndoAgri's operations is 76 species , as of December 2021.	
Emissions				
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Climate Change and GHG Emissions; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 19-20
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting our Environment > Climate Change and GHG Emissions; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 19-20
GRI 305: Emissions 2016	305-4	GHG emissions intensity	Appendix - Data Summary > Environmental Data > GHG Emissions	48

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Category: Env	vironment			
Vaste				
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Water, Waste and Effluents; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 21-23
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Protecting our Environment > Water, Waste and Effluents; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 21-23
GRI 306:	306-1	Waste generation and significant waste-related impacts	Protecting our Environment > Water, Waste and Effluents	21, 22
Vaste 2020	306-2	Management of significant waste-related impacts	Protecting our Environment > Water, Waste and Effluents	21, 22
	306-3	Waste generated	Protecting our Environment > Water, Waste and Effluents	23
	306-4	Waste diverted from disposal	Protecting our Environment > Water, Waste and Effluents	21, 22
	306-5	Waste diverted to disposal	Protecting our Environment > Water, Waste and Effluents	21, 22
Environmental	l Compliance			
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	07-08
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Protecting our Environment > Fire Control and Haze Prevention; Protecting our Environment > Water, Waste and Effluents; Appendix - Data Summary > Environmental Data > PROPER Evaluation and ISO 140001 Certification Status; Sustainability webpage > How We Manage Sustainability; http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07-08 18 20-23 49
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05
GRI 307: Environmental Compliance 2016	307-1	Non-compliance with environmental laws and regulations	Protecting our Environment > Water, Waste and Effluents; Appendix - Data Summary > Environmental Data > PROPER Evaluation and ISO 140001 Certification Status	22 49

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Category: Env	vironment			
upplier Envir	onmental Ass	sessment		
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Responsible Sourcing; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	08-09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Environmental Protection; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Responsible Sourcing; Responsible Sourcing > Sustainability Certification; Responsible Sourcing > Supply Chain Traceability and Transparency; Responsible Sourcing > Supplier Engagement and Assessment; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 07 08-09 28 28 29
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Responsible Sourcing > Sustainability Certification; Responsible Sourcing > Supply Chain Traceability and Transparency; Responsible Sourcing > Supplier Engagement and Assessment; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 28 28 29
GRI 308: Supplier Invironmental Assessment 2016	308-1	New suppliers that were screened using environmental criteria	Responsible Sourcing > Sustainability Certification; Responsible Sourcing > Supply Chain Traceability and Transparency; Responsible Sourcing > Supplier Engagement and Assessment	28 28 29
Category: Soci	ial			
Sub-Category:	: Labour Prac	tices and Decent Work		
mployment				
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	10
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-38
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05
GRI 401: Employment 2016	401-1	New employee hires and employee turnover	Appendix - Data Summary > Social Data We opt to report only new hire numbers and turnover rates in order to provide meaningful reporting (this is our reason for omission of new hire rates and turnover numbers). The key outcome of the reported data is to understand the trends as production and operations change over time.	51

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GRI Standard	Disclosure	Disclosure		Page
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ategory: Soci				
ub-Category:	Labour Prace	tices and Decent Work		
abour-Manag	ement Relati	ons		
GRI 103: Aanagement Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts Occur http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-38
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 37
iRI 402: abour- Janagement elations 016	402-1	Minimum notice periods regarding operational changes	No minimum notice period or specific provisions on consultation/negotiation are required to be stated in a CLA under Indonesian regulations. If new changes arise eg, a merger, we would follow Indonesia Financial Services Authority (Bapepam/OJK) laws and UU No. 11- tahun 2020 . The employees should be informed 30 days before AGM. Other changes such as new policies that will impact on our workers are supported by awareness raising or training prior to implementation.	
ccupational H	lealth and Sa	ıfety		
iRI 103: Aanagement Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Occupational Health and Safety; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 34-36
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Occupational Health and Safety; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 34-35

GRI Standard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s
Category: Soc	ial			
ub-Category	: Labour Prac	tices and Decent Work		
Occupational	Health and Sa	afety		
RI 403:	403-1	Occupational health and safety management system	Our People > Occupational Health and Safety	34
Occupational Health and	403-2	Hazard identification, risk assessment, and incident investigation	Our People > Occupational Health and Safety	34-35
afety 2018	403-3	Occupational health services	Our People > Occupational Health and Safety	34-35
	403-4	Worker participation, consultation, and communication on occupational health and safety	Our People > Occupational Health and Safety Collective Labour Agreements (CLAs), formed through bipartite discussions between representatives from the Company and respective labour unions, cover occupational health and safety, an OHS Trustee Committee, training, and grievance mechanisms. Collective Labour Agreements are communicated to all employees to whom it applies. Periodic workplace inspection, safety audit, and accident evaluations are also completed with employee representatives. Workers not covered by CLAs are covered by Company Regulation, which is guided by national regulations on OHS.	34-35
	403-5	Worker training on occupational health and safety	Our People > Occupational Health and Safety	34-35
	403-6	Promotion of worker health	Our People > Occupational Health and Safety Our Approach to Sustainability > Pandemic Resilience	35 10
	403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships		35
	403-9	Work-related injuries	Appendix - Data Summary > Social Data > Health and Safety Data	49
raining and E	ducation			
iRI 103: Ianagement Ipproach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Training and Development; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 38
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Progress in 2021; Our People > Training and Development; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 34 38
GRI 404: Training and Education 2016	404-1	Average hours of training per year per employee	Appendix - Data Summary > Social Data > Training Hours We opt to omit reporting the average hours, and instead show the exact hours collated by employee type and gender. The reason for the omission is that the use of an average makes the disclosure substantially less meaningful.	51

GRI Standard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s)
Category: Soci	ial			
ub-Category:	Labour Pract	tices and Decent Work		
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016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 37
RI 405: iversity nd Equal pportunity 016	405-1	Diversity of governance bodies and employees	Appendix - Data Summary > Social Data > Employee Statistics; Annual Report > Corporate Governance	50 AR: 36
ub-Category:	Human Righ	ts		
on-discrimina	ation			
RI 103: Ianagement pproach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 36-37
iRI 406: Ion- liscrimination 016	406-1	Incidents of discrimination and corrective actions taken	Our People > Human, Child and Labour Rights	37

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Category: Soc	ial			
ub-Category:		ts		
	-	d Collective Bargaining		
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 37
GRI 407: Freedom of Association and Collective Bargaining 2016	407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Our People > Human, Child and Labour Rights	37
hild Labour				
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
2016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Focus on Key Sustainability Topics; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	06-07 36-37
GRI 408: Child Labour 2016	408-1	Operations and suppliers at significant risk for incidents of child labour	Our People > Human, Child and Labour Rights	36-37

RI tandard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s)
ategory: Soc	ial			
ub-Category:	Human Right	ts		
	pulsory Labo			
GRI 103: Management Approach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
016	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 36
RI 409: orced or ompulsory abour 2016	409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labour	Our People > Human, Child and Labour Rights	36
ecurity Practi	ices			
RI 103: Ianagement pproach	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
516	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Occupational Health and Safety; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Occupational Health and Safety; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 36
RI 410: ecurity ractices 016	410-1	Security personnel trained in human rights policies or procedures	Our People > Occupational Health and Safety	36

GRI Standard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s)
ategory: Soci	al			
ub-Category:	Human Right	ts		
uman Rights	Assessment			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > People; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 36-37
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Our People > Human, Child and Labour Rights; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 36-37
iRI 412: Iuman Rights Issessment 016	412-1	Operations that have been subject to human rights reviews or impact assessments	Responsible Sourcing > Supply Chain Traceability and Transparency Our whistle-blower mechanism yielded no alerts of Policy breaches of human rights in 2021.	29
ub-Category:	Society			
ocal Commun	ities			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Community Relations; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Community Relations; Community Relations > Community Rights and Relations; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 07 09 40-42
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Community Relations > Community Rights and Relations; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 40-42
GRI 413: ocal Communities 2016	413-1	Operations with local community engagement, impact assessments, and development programs	Community Relations > Community Rights and Relations We understand the community needs of all sites based on Social Impact Assessments.	40

GRI Standard Category: Soc	Disclosure Number ial	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s
ub-Category				
upplier Socia	l Assessment			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Responsible Sourcing; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	08
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability; Focus Areas > Responsible Sourcing; Responsible Sourcing > Supply Chain Traceability and Transparency; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06-07 08 29
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Responsible Sourcing > Progress in 2021; Responsible Sourcing > Supply Chain Traceability and Transparency; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 27 29
RI 414: upplier Social ssessment 016	414-1 I	New suppliers that were screened using social criteria	Responsible Sourcing > Supply Chain Traceability and Transparency	29
• •	: Product Res	. 2		
GRI 103: Management	103-1	y Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity;	09
lanagement Approach			Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	07
	103-2	The management approach and its components	Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity Product Integrity > Product Quality and Safety; Product Integrity > Customer Service and Satisfaction; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06 09 44-45 46
pproach	103-2	The management approach and its components Evaluation of the management approach	http://www.indofoodagri.com/our-reporting.html Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity Product Integrity > Product Quality and Safety; Product Integrity > Customer Service and Satisfaction; Sustainability webpage > How We Manage Sustainability	04-05 06 09 44-45
pproach			http://www.indofoodagri.com/our-reporting.html Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity Product Integrity > Product Quality and Safety; Product Integrity > Customer Service and Satisfaction; Sustainability webpage > How We Manage Sustainability.html Our Approach to Sustainability > Governance & Management; Product Integrity > Product Quality and Safety; Product Integrity > Customer Service and Satisfaction; Sustainability webpage > How We Manage Sustainability.html Our Approach to Sustainability > Governance & Management; Product Integrity > Product Quality and Safety; Product Integrity > Customer Service and Satisfaction; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability	04-05 06 09 44-45 46 04-05 44-45

GRI Standard	Disclosure Number	Disclosure Title	Information location, Direct responses, Reasons for omission as applicable	Page Number(s)
Category: Soci	al			
Sub-Category:	Product Res	ponsibility		
Marketing and	Labeling			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its Boundary	Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity; Sustainability webpage > Our Reporting > Where Material Impacts http://www.indofoodagri.com/our-reporting.html	09
	103-2	The management approach and its components	Our Approach to Sustainability > Governance & Management; Our Approach to Sustainability > Material Topics and Management; Our Approach to Sustainability > Our Approach on Key Sustainability Focus Areas > Product Integrity; Product Integrity > Product Information, Packaging and Marketing; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 06 09 45-46
	103-3	Evaluation of the management approach	Our Approach to Sustainability > Governance & Management; Product Integrity > Product Information, Packaging and Marketing; Sustainability webpage > How We Manage Sustainability http://www.indofoodagri.com/managing-sustainability.html	04-05 45-46
GRI 417: Marketing and Labeling 2016	417-1	Requirements for product and service information and labeling	Product Integrity > Product Information, Packaging and Marketing	45-46
	417-2	Incidents of non-compliance concerning product and service information and labeling	Product Integrity > Product Information, Packaging and Marketing	45-46
			No incidents of non-compliance with regulations and codes on product information and labeling	